1. Advance a college-wide and partnership-driven re-envisioning and rebuilding of our physical infrastructure to support learning and research, including investments in the Waterman Agriculture and Natural Resources Laboratory, Wooster campus, Columbus facilities, and outlying research stations. (RS-finances, RS-space)

2. Finalize and pursue recommendations from the Ohio State ATI Implementation Report in a manner that further integrates ATI’s people and programs into the college’s core academic community. (T&L-UG, RS-people)

3. Improve the accessibility, affordability, and quality of our academic programs, with a focus on increased scholarship support, strengthened eLearning, enhanced collaboration with Ohio State ATI and Regional campuses, converting ATI courses for online and hybrid delivery to the College Credit Plus audience, and improved support services to advance academic and workplace success. (T&L-UG, T&L-G, RS-finances, RS-IT)

4. Grow the CFAES research enterprise in a financially strong and sustainable manner through improvements in organizational structure, staffing, and focused investments in the OSU Discovery Themes and other inter-disciplinary initiatives of importance to key stakeholders, policymakers, and society at-large. (R&I, RS-people, RS-finances)

5. Pursue strategies that enhance OSU Extension as the country’s aspirational outreach and engagement program via the implementation of key findings from the Vice President’s Conversation on the Future of Extension. (O&E)

6. Increase annual philanthropic support to $30,000,000 (+75%) by 2020 through disciplined philanthropy and the creation of ground-breaking approaches to industry and constituent engagement. (RS-funding)

7. Leverage our expansive international teaching, research, and outreach efforts to better address global issues of food security, health, clean water, and economic improvement. (Cross-cutting)

8. Position support units and college operations to more effectively and efficiently advance a shared vision for the College across all three mission areas. (Cross-cutting)

9. Diversify the college’s faculty, staff, and student populations to reflect the shifting demographics of the stakeholders we serve, and those we aspire to serve. (RS-people)

10. Enhance our workplace culture and the pool of talent in our faculty and staff under a shared vision for the College, with attention to hiring, professional and leadership development, communication across all levels, accountability, continuous improvement, and succession planning. (RS-people)